ECSU Budget Kick-Off

FY 2013–2014
FY 2014–2015

September 20, 2012
I. Final Budget FY 2012–13
II. Budget Calendar FY 2013–2015
III. UNC System Strategic Priorities
IV. ECSU Strategic Priorities
V. General Budget Instructions
VI. Wrap up: Questions & Answers
## FY 2012–13 Budget
## Final Revisions: Reductions

<table>
<thead>
<tr>
<th>Division/Department</th>
<th>Description</th>
<th>FTE</th>
<th>Reductions</th>
<th>% of Savings</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Affairs</td>
<td>Instructor Positions</td>
<td>9.77</td>
<td>536,728</td>
<td>34%</td>
</tr>
<tr>
<td>Facilities/Design &amp; Construction</td>
<td>Various Maintenance &amp; Houskeeping positions</td>
<td>6.20</td>
<td>272,754</td>
<td>17%</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>Student Services Specialist; Other</td>
<td>3.00</td>
<td>122,075</td>
<td>8%</td>
</tr>
<tr>
<td>Business &amp; Finance</td>
<td>Accounting &amp; Purchasing Positions</td>
<td>3.00</td>
<td>142,316</td>
<td>9%</td>
</tr>
<tr>
<td>Institutional Advancement</td>
<td>Development Position; Accounting Position</td>
<td>2.00</td>
<td>98,056</td>
<td>6%</td>
</tr>
<tr>
<td>Information Technology</td>
<td>IT Networking Technician</td>
<td>0.50</td>
<td>27,983</td>
<td>2%</td>
</tr>
<tr>
<td>General Operating Reductions</td>
<td>Critical Needs Enhancements</td>
<td>0.00</td>
<td>219,061</td>
<td>14%</td>
</tr>
<tr>
<td>Other Operating Reductions</td>
<td>4% Across the Board Operating Cuts</td>
<td>0.00</td>
<td>150,624</td>
<td>10%</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td><strong>24.47</strong></td>
<td><strong>1,569,597</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>
FY 2012–13 Budget
Final Revisions: Salary Increases

- 1.2% increase budgeted for SPA employees
- 1.2% increase budgeted for EPA employees
- Limited funding pool available for additional increases
## Budget Calendar

**For Next Two-Year Cycle**

<table>
<thead>
<tr>
<th>Budget Item</th>
<th>FY 2013–15 Biennial Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Six-Year Capital Improvement Plan &amp; Repairs &amp; Renovations</td>
<td>September 2012</td>
</tr>
<tr>
<td>2. Develop/Submit Expansion Requests</td>
<td>September–October 2012</td>
</tr>
<tr>
<td>3. Enrollment Planning &amp; Budgeting</td>
<td>September–October 2012</td>
</tr>
<tr>
<td>4. Tuition &amp; Fee Proposals</td>
<td>September–December 2012</td>
</tr>
<tr>
<td>5. General Administration Reviews &amp; Prepares UNC System Budget</td>
<td>December – 2013</td>
</tr>
</tbody>
</table>
1. Set Degree Attainment Goals Responsive to State Needs
   - Develop degree attainment goals that are responsive to current and future workforce needs
   - Assess degree offerings in the context of current workforce requirements and State needs.
   - Increase graduation rates among community college transfers, etc.

2. Strengthen Academic Quality
   - Strengthen admission standards and University polices for satisfactory academic progress.
   - Enhance use of technology in the classroom and in distance education opportunities.

3. Serve the People of North Carolina
   - Leverage UNC expertise and resources to make North Carolina more globally competitive.
   - Expand research in areas that align with the State’s strengths and priorities.
   - Provide improved preparation, support and professional development for PK-12 teachers.
   - Help meet the growing healthcare needs of the State through research, training, and outreach.
   - Utilize cultural resources to strengthen North Carolina’s creative economy.
University of North Carolina
FY 2013–18 Strategic Priorities

UNC: Our Time, Our Future

4. Maximize Efficiencies
   • Continue to review and eliminate unnecessary duplication and low-productivity programs.
   • Broaden convenient access to online courses and other distance education programs.
   • Implement more shared services in areas where costs can be reduced and services improved.
   • Strengthen space utilization practices.

5. Ensure an Accessible and Financially Stable University
   • Continue to embrace low tuition and fees.
   • Balanced approach to enrollment and performance-based funding.
   • Identify sustainable sources for financial aid.
   • Enhance private fundraising, other external funding support, and private partnerships.
   • Develop plan to address current and future capital and repair and renovation needs.
ECSU
2013–15 Strategic Priorities

- Continue to maintain our cornerstone: *Academic Excellence*
- Relentlessly improve our business effectiveness: *Accountability*
- Exceed the expectations of our customers: *Customer Service*
- Promote sound financial management: *Financial Integrity*

Six-Year Plan included 6 projects totaling $60.8 million.

Aviation Facility; Land Purchase (College Street); GR Little Library; Lester Hall renovation; HVAC improvements; Moore Hall.

ECSU’s Top Three Highest Priorities as defined by Chancellor and Leadership Team Due October 15, 2012

Prioritized in order and total no more than 3% of state appropriations

Priorities must be consistent with President’s Five Goals

Submissions need to contain a detailed budget and narrative describing the need.

Requests Submitted to UNC–GA via web–based budget system.
Enrollment Planning & Budgeting
2013–15 Enrollment Projections

- Analyze Enrollment for 2012–13: currently off by about 100 students compared to original projections.


- May result in funding adjustments enrollment projections change for the 2013–2015 Budget.

- ECSU’s projections due October 10, 2012.

- NO HOLD HARMLESS FOR ENROLLMENT FUNDING THIS YEAR.
Campus–Initiated Tuition & Fees Adjustment Process

- Campuses are limited to a 6.5% increase of current tuition rates.
- Tuition & Fees should remain in bottom quartile of an institution’s peers.
- The 25% minimum set-aside for need-based financial aid has been removed.
- A committee including student representatives will set Tuition & Fees.
- Tuition & Fee packages due Monday, December 10, 2012
**Campus-Initiated Tuition & Fees Adjustment Process**

Increases in Regular Tuition Rates for 2013-14:

<table>
<thead>
<tr>
<th>Student Type</th>
<th>NC Residents</th>
<th></th>
<th>Nonresidents</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>From</td>
<td>To</td>
<td>%</td>
<td>From</td>
</tr>
<tr>
<td>Undergraduate</td>
<td>2,582</td>
<td>2,840</td>
<td>10%</td>
<td>13,300</td>
</tr>
<tr>
<td>Graduate</td>
<td>2,466</td>
<td>2,466</td>
<td>0.0%</td>
<td>13,852</td>
</tr>
</tbody>
</table>

*In February 2012, the Board of Governor’s approved a $258 (10%) increase in undergraduate tuition for FY 2013–14. A 6.5 increase can be added to this with substantial justification.*
Emerging Issues
What’s on the Horizon?

Key Issues and Trends

- Performance Funding Model

- Impact of Admissions Standards on Enrollment
  - Minimum GPA increases from 2.3 to 2.5
  - Minimum SAT scores from 750 to 800

- Should we establish a separate debt service fee to fund construction of new facilities?

- Should we increase fees beyond the 10% already approved for in-state undergraduates?
Questions?